SATORI CONSULTING

PROJECT, program, portfolio management (P³M)

Satori Consulting helps a wide variety of businesses organize, manage, and control their projects, programs and portfolios. We apply our frameworks and deep expertise in this domain to enable clients to institute effective governance, high standards, and industry best practices in a variety of large-scale initiatives.



THE SITUATION AT HAND

Organizations seeking to establish project, program, and portfolio management capabilities are driven by the need to:

- Improve project delivery consistency
- · Manage financial and resource trade-offs
- Benchmark and up-skill the organization
- Manage risk and identify and report on issues
- Develop standards to enhance performance quality

Effectively managing complex, consecutive initiatives can:

- Ensure quality and benefits realization
- · Identify cross-project dependencies and synergies
- Eliminate redundant efforts and waste
- Ensure organizational learning across initiatives
- Clarify governance and communications
- Assign suitable capabilities and balance resources

Satori P³M drives organizational effectiveness by identifying and maintaining standards, defining measurable milestones, and developing reporting structures that will achieve the organization's objectives. We lead clients through their Project, Program and Portfolio initiatives by drawing on our experience with process improvement, technology optimization, and organizational change.

P³M: THE VISION

Satori applies a proven framework to help organize, manage and control projects.

The **P**³**M** Office (**PMO**) assists clients in implementing standards and successfully delivering projects, programs and portfolios. Key activities include Project Alignment, Criteria & Benefit Analysis, Resource Capability Management, Risk Profiling, Quality Assurance, and Succession Planning.

Our **Project Management** framework uses the enterprise project life cycle to manage results. Single Project Effectiveness is ensured by managing projects according to scope, time, quality, and cost analyses. Agile Project Management employs the rapid adoption of tools and methodologies while simultaneously reducing risk. Project Recovery Services expose the issues responsible for a project's difficulties and implement corrective actions.

Sound **Program Management** competencies enable an organization to manage groups of related projects and to maximize return on investment. Key dimensions include strategic project integration, ensuring effective oversight through governance, change management to resolve resourcing and prioritization disputes, cross-functional scope and dependencies management, and adoption of enterprise audit and compliance requirements.



Portfolio Management facilitates the effective management of a collection of programs. A portfolio is a measurement of an organization's intent, direction, and progress. Our experienced consultants assist clients in measuring portfolio components and aligning them with organization goals. Key activities include Strategic Modeling, Project, Program, and Operational Alignment, and Portfolio Analysis.

THE SATORI APPROACH

The P³M Maturity Assessment clarifies the effectiveness of an organization's project, program, and portfolio management capabilities by introducing measurable and actionable criteria. The assessment helps organizations adopt a project management framework, develop program management competencies, and achieve portfolio modeling maturity. Assessment results guide the development of a roadmap that drives effectiveness throughout the project management life cycle and helps build collaborative, transparent work groups.

BUILDING BLOCKS FOR CAPABILITY

Quantitative and qualitative evaluations of an organization's project management life cycle and knowledge management capacity are undertaken through a Capability Assessment. Building a client's abilities to realize 'quick wins', focus on areas in need of performance development, and effectively deploy tools and methods begins a cycle of continuous Process Improvement. An evolutionary Metrics Framework advances the life cycle approach, quality assurance processes, and use of best practices.



P³M Maturity Assessment

P³M Success Factors include:

- · Committed, visible leadership from the top
- · Business-case-driven management of goals & objectives
- · Acquisition of suitable resources with relevant skills
- Buy-in at all levels to the urgency for change
- Program structure aligned with program goals

- · Core competencies that include interpersonal, functional, technical, and managerial dimensions
- · Frequent communication of progress toward goals
- Program management style and techniques aligned with business objectives and program goals
- Development of milestones, key performance indicators, and expectations for delivery and resource budgets



At Satori Consulting, our mission is simple: to work side-by-side with clients to discover opportunities and solve problems. We strive to provide both comprehensive and expert service, mindful of every client's unique needs. Our team of highly-skilled management consultants brings a wealth of industry and functional experience to provide wide-ranging services in project and program management, risk management, change management, organizational effectiveness, strategy and advisory, business process engineering, performance management, and infrastructure and technology.



48 Wall Street Suite 1100 New York, NY 10005 Phone 212.918.4560

info@satoriconsulting.com www.satoriconsulting.com